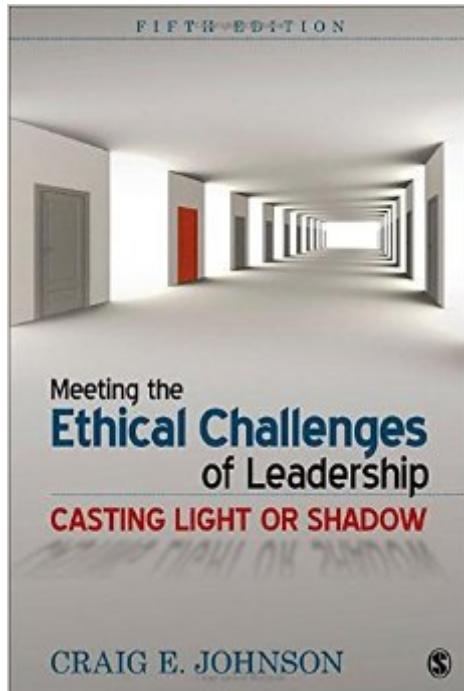


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# Meeting The Ethical Challenges Of Leadership: Casting Light Or Shadow



## Synopsis

Meeting the Ethical Challenges of Leadership: Casting Light or Shadow, Fifth Edition identifies the unique ethical demands of leadership and equips readers to meet these challenges. Written in a conversational, accessible style, author Craig E. Johnson takes an interdisciplinary approach to leadership ethics while blending research and theory with practical application. This unique text offers a realistic look at the "dark side of leadership" — metaphors of shadow and light are woven throughout the text as a creative pedagogical tool — and promotes ethical decision-making and action through skill development, self-assessment, and application exercises.

## Book Information

Paperback: 552 pages

Publisher: SAGE Publications, Inc; 5 edition (December 31, 2013)

Language: English

ISBN-10: 1452259186

ISBN-13: 978-1452259185

Product Dimensions: 7.3 x 0.9 x 9.1 inches

Shipping Weight: 1.8 pounds (View shipping rates and policies)

Average Customer Review: 4.6 out of 5 stars — See all reviews (24 customer reviews)

Best Sellers Rank: #48,490 in Books (See Top 100 in Books) #9 in Books > Law > Ethics & Professional Responsibility #82 in Books > Politics & Social Sciences > Politics & Government > Elections & Political Process > Leadership #289 in Books > Textbooks > Law

## Customer Reviews

This book arrived at a moment in my life when I had agreed to deliver a seminar on intercultural leadership and create a symposium on academic excellence with a focus on ethics. It had been many years since I had philosophy courses in ethics and felt like I needed a significant refresher despite the fact that I felt I was au courant with the ethical challenges and issues that existed in the context or I was working. The trick was to turn endless ethical speculation into a process whereby individuals recognized the elements that were rooted in their cultural conscience and their critical personal experiences. Certainly we live in a shadowy world, and it is that world where the authors launch the questions that are aimed at helping us cope with it and change it. On the other hand, we are too easily ready to condemn others' behavior if the temptation to turn a blind eye fails us. "Moral Disengagement" can seem like the only alternative drowning in to insoluble perplexities of contemporary existence. Moral disengagement, in fact, is the theme of one of the many

self-administered soundings of personal attitudes and behaviors that the book uses to bring students to engage not just ideas but to explore themselves and share with each other. Sources of moral theory and practice from various cultures are examined with their pros and cons, or rather with an eye to what they can do and what they can't do. There is perhaps less of an emphasis on the religious roots of much moral formation that exists perhaps for more of us than we might suspect. Consistently there is awareness of and advice for a œfollowership• as well as leadership.

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